

High Impact Leaders® Program for Emerging Leaders



Accelerating the Development of Emerging Leaders



"You can't transform a group structure without having the leadership go through some sort of transformation"

Richard Barren

Elevating Individual & Project Leadership

The High Impact Leaders® Program is designed to immediately & positively impact the performance of executives, functional heads, development leaders & project managers. This program provides state of the art leadership & performance skills to:

- ➤ Increase ones leadership "in action"
- ➤ Initiate performance & results that go beyond what is predictable
- > Improve your own and others effectiveness & contribution to your projects and organizations success.

From recent survey's conducted by Ernst & Young, the Society of Petroleum Engineers, the IPA & the Offshore Technology Conference, it is noted that:

- ➤ 63% of Capital projects post FID are facing schedule delays, and
- > 70+% are facing cost overruns.
- ➤ Of these projects, 65% of failures were due to **softer aspects** of people, mindset, culture, communication and governance.

Participants will leave the High Impact Leaders® Program generating:

The ability to motivate & inspire others to take on greater accomplishment

New effectiveness in resolving obstacles & difficulty with agility

Alignment & commitment for initiatives that involve multi-cultural groups

The translation of complaints into effective and committed actions

Authentic ownership for stretch targets & performance gains

A new maturity in their relationship to themselves, their role, and their teams

Increased levels of collaboration across functions & disciplines

The ability to target and deliver on hard productivity gains



"To make Andrew a financial success, behavior was identified as the essential partner for technology; the twin building blocks which if brought together could be capable of producing extraordinary industry results"

John Martin – BP Andrew Development Manager

STRUCTURE OF PROGRAM ACTIVITIES

I. Assessment and Orientation

High Impact Projects will conduct confidential, one-on-one design and preparatory meetings with each participant of approximately 60-minutes in length, four weeks prior to the residential working session. This interview is catalytic and targets key leadership gaps for each professional.

II. Residential Program Session

2 & ½ day intensive breakthrough leadership work session. All participants will select a Leadership Challenge Project and will have assignments to complete prior to the follow up coaching sessions as the opportunity for direct application and the achievement of improved results.

III. Coaching for Implementation

Each leader will receive a 60-minute, bi-weekly coaching session each month for the following 3-months. These six sessions are designed to coach the leader to apply the learnings and skills from the intensive, identify and resolve impediments with speed and achieve a visible leap in their performance and projects.

Leadership Challenge Projects

Each participant will formulate, launch and engage in a 90-120-day leadership challenge project that is in line with a corporate/project objective or imperative. This personal leadership project will serve as the laboratory for integrating the new performance skills.

The participant's leadership challenge project will be designed to:

- Achieve a significant advance on or acceleration of key metrics
- Remove and resolve a significant obstacle or barrier
- Deal powerfully with complexity e.g. involves the engagement and alignment of others
- Have a numeric business value i.e. effect must be measurable
- Requires the participant to exercise leadership from their current position to achieve the results

High Impact Projects spent 3-days working with our board. Their enthusiasm and hard work generated some surprising & extremely positive outcomes & helped us generate a plan for change. HIP are particularly skilled at helping to address the more difficult issues. Following this session they have shown an unusual level of dedication and commitment to our organization. I have no hesitation recommending HIP to any business which wants to embark on a programme of transformation.

Ian Rogers: Arup Legal Counsel UKMEA

High Impact Projects

outstanding collaborative project performanc

Approach and Core Methodology

Day One

Revealing the current paradigm for leadership

- Gaining access to the operating culture
- Taking the past out of future performance
- Impacting the "drift" & shifting its direction
- The work of leaders: Managing Conversations
- The listening of leaders
- Transforming Responsibility
- Disengaging the influence of the past
- Dismantling the myth "Leadership is a set of characturistics"

EVENING ASSIGNMENT

Day Two

Establishing a new paradigm for leadership

- The Language of Leadership
- Leadership is managing the "System of Conversations"
- Role of Inspiration
- Designing a powerful & insprining "stand" for ones leadership & the future
- · Ways that stand will be measured in action
- Retiring counter-productive behavior/ transforming complaints into action
- Committing to results beyond what is predictable

EVENING ASSIGNMENT

Day Three

Your leadership challenge: Leave in action

- A structure for accomplishment
- Motivating & engaging others
- Integrating new performance skills and work practices
- Designing your 90-day leadership challenge & measures
- Implementation planning from a Future Based approach
- Acknowledgement & appreciation

PROJECT LAUNCH

TO INQUIRE ABOUT THIS CUSTOM PROGRAM PLEASE CONTACT:

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